



# Solar Imager Radio Array (SIRA)

**Price - H Cost Modeling**

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# Why Do a Parametric Cost Model?

I n t e g r a t e d   M i s s i o n   D e s i g n   C e n t e r

- **Validate “grass-roots” cost estimate**
  - PRICE H approaches cost estimate by describing hardware to be built, development environment, and operational environment
  - PRICE H model is built from engineering data (e.g., mass properties spreadsheet) readily available in the IMDC
  - PRICE H cost estimate is an independent cost assessment derived from the engineering data used to develop grass-roots cost estimates
- **Consistent with Technical, Management, and Cost (TMCO) approach**
  - NASA-wide site license for PRICE H (and SEER) managed by Langley Research Center
  - RAO at GSFC is official point-of-contact for PRICE H licenses for GSFC
  - According to Dr. David Gilman, NASA Langley Research Center (Jan. 2002), parametric models used during TMCO reviews to validate cost proposals
  - Criteria for validation: proposal cost estimate and parametric model estimate within 10%
- **Improved understanding of:**
  - Cost drivers
  - Impact of design trades
  - Impact of schedule constraints/slips





# PRICE H Cost Model

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## Integrated Mission Design Center

- **PRICE H: Commercial Parametric Hardware Cost Modeling Tool**
- **Tool Heritage: DOD**
- **Global Parameters:**
  - Labor Costs: 2003 GSFC Bid Rates (labor and overhead)
  - Inflation (NASA Escalation Table)
  - Engineering Environment
    - NASA environment defined by PRICE Systems, Inc. calibration study
    - Baseline environment emphasizes System Engineering, Project Management, and automated design capabilities
- **Key Component Parameters:**
  - Complexity Factors (Table driven from industry experience)
  - Modification Level/Remaining Design Factor (Heritage)
  - Quantity and Design Repeat (Learning Curve)
  - Composition (Structure, Electronic, Purchased, Cost Pass-through)
  - Mass
  - Operating Platform (Unmanned Space – High Reliability)





# IMDC PRICE H Cost Modeling

I n t e g r a t e d   M i s s i o n   D e s i g n   C e n t e r

- **SIRA study began with IMDC PRICE H cost model template**
  - S/C Bus cost model template developed over 2.5 years
  - Multiple proposal efforts and prior IMDC studies have contributed to template development
  - New knowledge and experience gained from prior studies incorporated in cost model template
  - SIRA cost model inherits knowledge and experience gained from over 2.5 years of cost modeling
- **IMDC study output products:**
  - Power-point presentation
  - PRICE H model exported to Summary Excel Spreadsheet
  - PRICE H model exported to Detailed Excel Spreadsheet
  - PRICE model file (requires PRICE H software)
  - Upon request: Text reports containing input/outputs for each cost element





# Top-Level Cost Model

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The screenshot displays the PRICE Estimating Suite 2003 interface. The main window title is "PRICE Estimating Suite 2003 - [N:\SIRA\Disciplines\Cost\_Analysis\sira\_082803.hpr]". The menu bar includes File, Edit, View, Format, Util, Window, Run!, and Help. On the left, there is a vertical toolbar with various icons and a list of categories with numerical values: Assembly (1), Electronic (2+), Struct/Mech (8+), Purchased (24), Furnished (25), Modified (26+), Mod/Chip (40+), Design Integ (59+), Hw/Sw Int (65+), Integ & Test (74+), Calibration (87+), Thruput (98+), Multiple Lot (108), and another Multiple Lot (109). Below these are navigation arrows and a trash icon. The main workspace shows a hierarchical tree structure for "Sys SIRA Study". The tree includes: Propulsion Module (HL), Mechanical Structure Assembly (HL), Propulsion Assembly (HL), Propulsion Module Integration & Test (HL), Spacecraft Bus (HL), Mechanical Structure Assembly (HL), Power (HL), Attitude Control System (ACS) (HL), Propulsion (HL), Command and Data Handling (C&DH) Assembly (HL), Communications Assembly (HL), Thermal (HL), Flight SW Development (HL), Flight SW Recurring Cost (\$50K) (HL), Spacecraft Bus Integration & Test (HL), and Propulsion Module and S/C Integration & Test (HL). Each item has a small tree icon on the left and a keyboard shortcut icon on the right. At the bottom of the window, the text "PRICE Estimating Suite 2003" is visible on the left, and "Met H" is on the right.





# Expanded Model

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The screenshot displays the PRICE Estimating Suite 2003 interface. The main window shows a hierarchical tree structure for a spacecraft system named 'Sys SIRA Study'. The tree is organized into levels, with each level represented by a row in a table. The table has columns for the component name, a status indicator (e.g., 'HL'), and a cost value. The components are grouped into major assemblies such as 'Propulsion Module', 'Spacecraft Bus', 'Mechanical Structure Assembly', 'Power', 'Attitude Control System (ACS)', 'Propulsion', 'Command and Data Handling (C&DH) Assembly', 'Communications Assembly', 'Thermal', and 'Flight SW Development'. The 'Power' assembly includes sub-components like 'Power System Electronics (PSE) Assembly', 'Lithium Ion Battery Assembly', and 'Solar Array Assembly'. The 'Attitude Control System (ACS)' includes 'AeroAstro Miniature Star-Tracker', 'AeroAstro Medium Sun Sensor', 'Dynacon MicroWheel 200', and 'ACS Design'. The 'Flight SW Development' assembly includes 'Flight SW Recurring Cost (\$50K)'. The 'Spacecraft Bus' assembly includes 'Mechanical Structure Assembly', 'Power', 'Lithium Ion Battery Assembly', 'Solar Array Assembly', 'Harness', and 'Power Assembly Integration & Test'. The 'Propulsion' assembly includes 'Propulsion Module and S/C Integration & Test'. The 'Command and Data Handling (C&DH) Assembly' includes 'Command and Data Handling (C&DH) Assembly'. The 'Communications Assembly' includes 'Communications Assembly'. The 'Thermal' assembly includes 'Thermal'. The 'Flight SW Development' assembly includes 'Flight SW Development' and 'Flight SW Recurring Cost (\$50K)'. The 'Spacecraft Bus Integration & Test' assembly includes 'Spacecraft Bus Integration & Test'. The 'Propulsion Module and S/C Integration & Test' assembly includes 'Propulsion Module and S/C Integration & Test'. The table also shows a 'Multiple Lot' column with values like '1+', '25', '26+', '40', '41', '42', '43', '44', '45', '46', '47+', '51+', '57', '58', '59', '60', '61', '62', '63', '64', '65+', '74+', '87+', '98+', '108', '109', '110', and '111'. The software interface includes a menu bar (File, Edit, View, Format, Util, Window, Run!, Help) and a status bar at the bottom (PRICE Estimating Suite 2003, Met, H).





# PRICE H Summary Report (SIRA: Propulsion Module & 1 S/C)

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| Basic Estimate (Metric)                                  |                |                                 |                |
|--|----------------|---------------------------------|----------------|
| Cost Summary   | LM Totals      | LM Production                   | LM Development |
| SIRA Study   |                |                                 |                |
| Thu August 28 2003 3:06 PM (PRICE Estimating Suite 2003) |                |                                 |                |
| System Cost Summary                                      |                | Costs in (\$1000 Constant 2003) |                |
| Program Cost   | Development    | Production                      | Total Cost     |
| Engineering  |                |                                 |                |
| Draft  | 2494.7         | 173.1                           | 2667.9         |
| Design   | 15287.5        | 1070.4                          | 16357.9        |
| System   | 7787.6         | -                               | 7787.6         |
| Proj. Mgmt.  | 6714.0         | 2338.4                          | 9052.5         |
| Data   | 70.7           | 36.4                            | 107.1          |
| <b>SubTotal(ENG)</b>                                     | <b>32354.6</b> | <b>3618.4</b>                   | <b>35973.0</b> |
| Des Int Cost   | [ 7931.7]      |                                 |                |
| Manufacturing  |                |                                 |                |
| Production   | -              | 3735.8                          | 3735.8         |
| Prototype  | 1249.0         | -                               | 1249.0         |
| Tool Test Eq.  | 191.3          | 63.3                            | 254.7          |
| Purchased  | 0.0            | 8229.6                          | 8229.6         |
| <b>SubTotal(MFG)</b>                                     | <b>1440.3</b>  | <b>12028.8</b>                  | <b>13469.1</b> |
| G & A / CoM  | 0.0            | 0.0                             | 0.0            |
| Fee / Profit   | 0.0            | 0.0                             | 0.0            |
| <b>Total Cost</b>  | <b>33795.0</b> | <b>15647.2</b>                  | <b>49442.2</b> |
| <b>Total (Thruput)</b>                                   | <b>10690.0</b> | <b>0.0</b>                      | <b>10690.0</b> |
| <b>Total w/Thruput</b>                                   | <b>44485.0</b> | <b>15647.2</b>                  | <b>60132.2</b> |
| Schedule Start   | Jan 05 [ 24]   | Mar 06 [ 21]                    |                |
| First Item   | Dec 06 [ 1]    | Nov 07 [ 14]                    |                |
| Finish   | Jan 07 [ 25]   | Jan 09 [ 35]                    |                |
| System Weight  | 207.39         | System WS                       | 189.14         |
| System Series MTBF Hrs                                   | 2231           | Unit Sys Cost                   | 11965.45       |
| System Quantity  | 1              | Avg System Cost                 | 15647.20       |

Labor/Material

Engineering

Project Management

Manufacturing

G&A, Fee

Mass

Cost Element  
(Summary Report  
Available for each  
cost element)

Real Year Dollars

Production

Development

Propulsion Module  
& S/C (Qty. 1)  
Cost Estimate  
\$60.13M





# Learning Curve Basics

I n t e g r a t e d   M i s s i o n   D e s i g n   C e n t e r

- **PRICE H Users Manual:**

- Basis for improvement is the “human learning process”
- Learning curves in PRICE H apply to production run (not development)
- The more one produces, the more efficient one becomes

- **NASA Cost Estimating Handbook (April 2002)**

- The learning curve concept is used primarily for *uninterrupted manufacturing and assembly tasks*
- The major premise of learning curves is that each time the product quantity doubles the resources (labor hours) required to produce the product will reduce by a determined percentage.







# Multiple Production Unit Studies (PRICE H Learning Curve)

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## • PRICE H:

- Calculates Theoretical First Piece (T1) production unit (most costly to produce)
- Incorporates industry standard Boeing Unit Learning Curve (ULC)
- Applies a correction factor to improve accuracy (for lower quantity studies)
- Includes Stanford-b formula to transfer prototype learning to manufacturing
- Calculates Production Average Unit Cost (UPC)

$$\text{Production Cost} = T1 \frac{(\text{QTY} + \text{QCF} + \text{Stan\_b})^A - (\text{QCF} + \text{Stan\_b})^A}{A} - \text{ULCF}$$

Where:

$$\text{ULCF} = \frac{(A - 1)(A - 2)}{24}$$

ULCF is PRICE H correction factor

$$A = 1 + \frac{\ln(\text{UNITLC})}{\ln(2)}$$

Part of Boeing Equation

$$\text{QCF} = 0.5151 - 0.001116 \ln(\text{QTY})$$

Quantity dependent correction factor

$$\text{Stan\_b} = (\text{input \%})(\text{Protos})$$

Percent of Prototypes to include



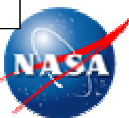
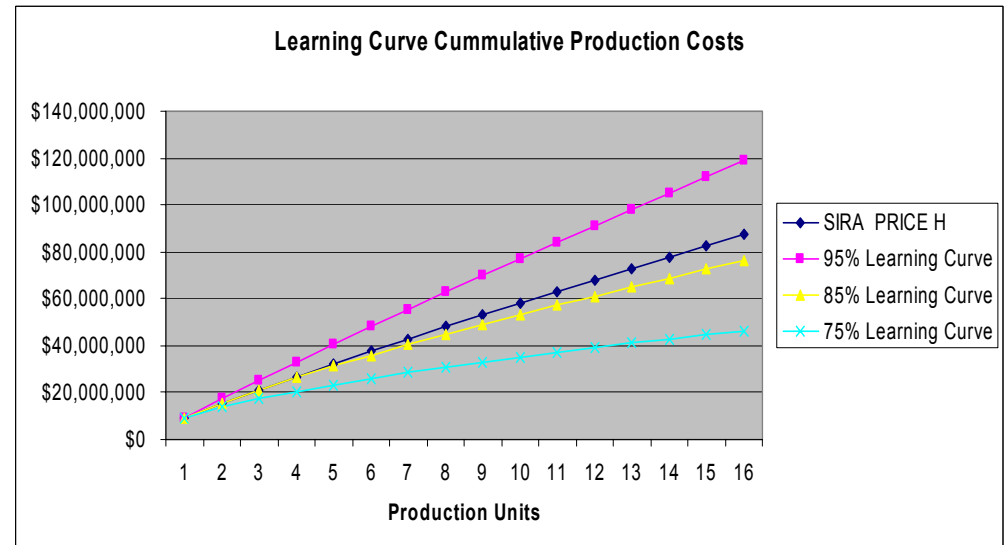
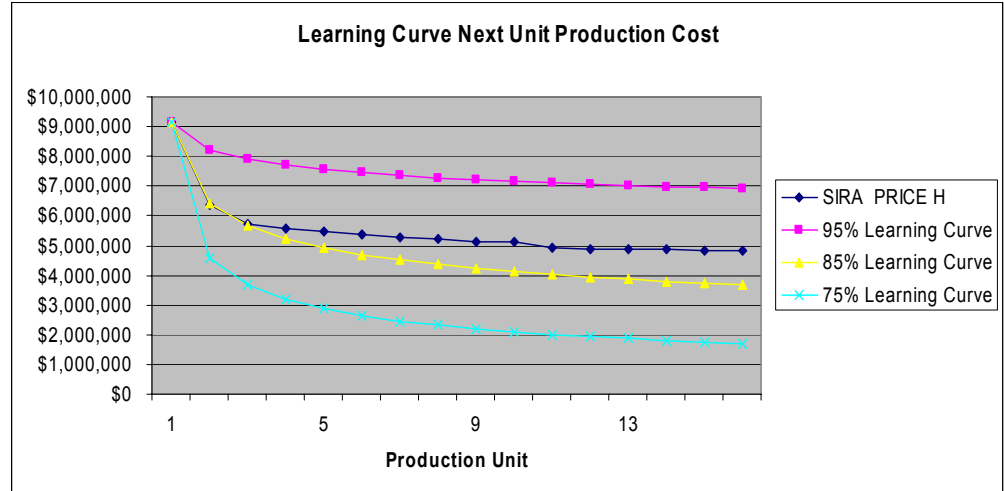


# SIRA Learning Curves for Microsats

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**NASA Cost Estimating Handbook (April 2002)  
Section 7.6 Learning Curves  
Rules of Thumb**

|                                  |        |
|----------------------------------|--------|
| Aerospace                        | 85%    |
| Complex machine tools            | 75-85% |
| Electronics manufacturing        | 90-95% |
| Machining or punch press         | 90-95% |
| Repetitive electrical operations | 75-85% |
| Repetitive welding operations    | 90%    |
| Raw materials                    | 93-96% |
| Purchased parts                  | 85-88% |





# PRICE H Summary Report

## (SIRA: Propulsion Module & 12 S/C)

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| Basic Estimate (Metric)                                      |                |                                 |                 |
|--|----------------|---------------------------------|-----------------|
| Cost Summary   | LM Totals      | LM Production                   | LM Development  |
| SIRA Study   |                |                                 |                 |
| Tue September 02 2003 10:55 AM (PRICE Estimating Suite 2003) |                |                                 |                 |
| System Cost Summary  |                | Costs in (\$1000 Constant 2003) |                 |
| Program Cost   | Development    | Production                      | Total Cost      |
| Engineering  |                |                                 |                 |
| Draft  | 2494.7         | 173.1                           | 2667.9          |
| Design   | 15287.5        | 1070.4                          | 16357.9         |
| System   | 7787.6         |                                 | 7787.6          |
| Proj. Mgmt.  | 6714.0         | 4613.2                          | 11327.3         |
| Data   | 70.7           | 65.5                            | 136.2           |
| <b>SubTotal(ENG)</b>   | <b>32354.6</b> | <b>5922.3</b>                   | <b>38276.9</b>  |
| Des Int Cost [ 7931.7]                                       |                |                                 |                 |
| Manufacturing  |                |                                 |                 |
| Production   | -              | 14684.1                         | 14684.1         |
| Prototype  | 1249.0         | -                               | 1249.0          |
| Tool Test Eq.  | 191.3          | 290.1                           | 481.5           |
| Purchased  | 0.0            | 53230.7                         | 53230.7         |
| <b>SubTotal(MFG)</b>   | <b>1440.3</b>  | <b>68205.0</b>                  | <b>69645.3</b>  |
| G & A / CoM  | 0.0            | 0.0                             | 0.0             |
| Fee / Profit   | 0.0            | 0.0                             | 0.0             |
| <b>Total Cost</b>  | <b>33795.0</b> | <b>74127.2</b>                  | <b>107922.2</b> |
| <b>Total (Thruput)</b>                                       | <b>10690.0</b> | <b>550.0</b>                    | <b>11240.0</b>  |
| <b>Total w/Thruput</b>                                       | <b>44485.0</b> | <b>74677.2</b>                  | <b>119162.2</b> |
| Schedule Start   | Jan 05 [ 24]   | Mar 06 [ 21]                    |                 |
| First Item   | Dec 06 [ 1]    | Nov 07 [ 14]                    |                 |
| Finish   | Jan 07 [ 25]   | Jan 09 [ 35]                    |                 |
| System Weight  | 919.78         | System WS                       | 726.07          |
| System Series MTBF Hrs                                       | 258            | Unit Sys Cost                   | 67914.82        |
| System Quantity  | 1              | Avg System Cost                 | 74127.24        |

Labor/Material

Engineering

Project Management

Manufacturing

G&A, Fee

Mass

Cost Element  
(Summary Report  
Available for each  
cost element)

Real Year Dollars

Production

Development

Propulsion Module  
& S/C (Qty. 12)  
Cost Estimate  
\$119.16M





# PRICE H Summary Report (SIRA: Propulsion Module & 16 S/C)

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Labor/Material

Engineering

Project Management

Manufacturing

G&A, Fee

Mass

| Basic Estimate (Metric)                                      |                |                                 |                 |
|--|----------------|---------------------------------|-----------------|
| Cost Summary   | LM Totals      | LM Production                   | LM Development  |
| SIRA Study   |                |                                 |                 |
| Tue September 02 2003 10:52 AM (PRICE Estimating Suite 2003) |                |                                 |                 |
| System Cost Summary  |                | Costs in (\$1000 Constant 2003) |                 |
| Program Cost   | Development    | Production                      | Total Cost      |
| Engineering  |                |                                 |                 |
| Draft  | 2494.7         | 173.1                           | 2667.9          |
| Design   | 15287.5        | 1070.4                          | 16357.9         |
| System   | 7787.6         | -                               | 7787.6          |
| Proj. Mgmt.  | 6714.0         | 4978.8                          | 11692.8         |
| Data   | 70.7           | 69.8                            | 140.5           |
| <b>SubTotal(ENG)</b>   | <b>32354.6</b> | <b>6292.2</b>                   | <b>38646.8</b>  |
| Des Int Cost   | [ 7931.7]      |                                 |                 |
| Manufacturing  |                |                                 |                 |
| Production   | -              | 17065.8                         | 17065.8         |
| Prototype  | 1249.0         | -                               | 1249.0          |
| Tool Test Eq.  | 191.3          | 369.1                           | 560.4           |
| Purchased  | 0.0            | 69594.8                         | 69594.8         |
| <b>SubTotal(MFG)</b>   | <b>1440.3</b>  | <b>87029.7</b>                  | <b>88470.0</b>  |
| G & A / CoM  | 0.0            | 0.0                             | 0.0             |
| Fee / Profit   | 0.0            | 0.0                             | 0.0             |
| <b>Total Cost</b>  | <b>33795.0</b> | <b>93321.8</b>                  | <b>127116.8</b> |
| <b>Total (Thruput)</b>                                       | <b>10690.0</b> | <b>750.0</b>                    | <b>11440.0</b>  |
| <b>Total w/Thruput</b>                                       | <b>44485.0</b> | <b>94071.8</b>                  | <b>138556.8</b> |
| Schedule Start   | Jan 05 [ 24]   | Mar 06 [ 21]                    |                 |
| First Item   | Dec 06 [ 1]    | Nov 07 [ 14]                    |                 |
| Finish   | Jan 07 [ 25]   | Jan 09 [ 35]                    |                 |
| System Weight  | 1178.84        | System WS                       | 921.32          |
| System Series MTBF Hrs                                       | 195            | Unit Sys Cost                   | 86660.58        |
| System Quantity  | 1              | Avg System Cost                 | 93321.82        |

Cost Element  
(Summary Report  
Available for each  
cost element)

Real Year Dollars

Production

Development

Propulsion Module  
& S/C (Qty. 16)  
Cost Estimate  
\$138.55M





# SIRA\_PRICEcost.xls

## Summary Cost Estimate

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| IMDC PRICE H Cost Model Summary<br>(Development and Production Costs)              | Flight Units = 1<br>Engineering Units = 1<br>Cost Estimate (\$03) | Flight Units = 12<br>Engineering Units = 1<br>Cost Estimate (\$03) | Flight Units = 16<br>Engineering Units = 1<br>Cost Estimate (\$03) |
|--|---|--|--|
| <b>SIRA Spacecraft</b>   |   |  |  |
| <b>Propulsion Module + Spacecraft Bus</b>  | <b>\$60,132,158</b>   | <b>\$119,162,204</b>   | <b>\$138,556,777</b>   |
| Propulsion Module  |   |  |  |
| Mechanical Structure Assembly  | \$10,785,345  | \$10,785,345   | \$10,785,345   |
| Propulsion Assembly  | \$7,708,896   | \$7,708,896  | \$7,708,896  |
| Propulsion Module Integration & Test   | \$531,021   | \$531,021  | \$531,021  |
| Spacecraft Bus   |   |  |  |
| Mechanical Structure Assembly  | \$603,665   | \$1,570,007  | \$1,766,782  |
| Power  | \$4,188,452   | \$7,480,552  | \$8,186,431  |
| Attitude Control System (ACS)  | \$2,099,488   | \$5,046,264  | \$6,085,941  |
| Propulsion   | \$2,579,035   | \$9,725,511  | \$12,220,493   |
| Command and Data Handling (C&DH) Assembly  | \$9,488,267   | \$14,207,644   | \$15,168,935   |
| Communications Assembly  | \$8,525,876   | \$45,572,786   | \$58,743,909   |
| Thermal  | \$706,010   | \$1,485,560  | \$1,758,531  |
| Flight SW Development  | \$10,690,000  | \$10,690,000   | \$10,690,000   |
| Flight SW Recurring Cost (\$50K)   | \$0   | \$550,000  | \$750,000  |
| Spacecraft Bus Integration & Test  | \$1,294,523   | \$2,877,036  | \$3,228,913  |
| Propulsion Module and S/C Integration & Test                                       | \$931,581   | \$931,581  | \$931,581  |
| <b>Ground Support Equipment (GSE) (~5% of SIRA Cost Estimate)</b>                  | <b>\$3,006,608</b>  | <b>\$5,958,110</b>   | <b>\$6,927,839</b>   |
| <b>Environmental Testing (~5% of SIRA Cost Estimate)</b>                           | <b>\$3,006,608</b>  | <b>\$5,958,110</b>   | <b>\$6,927,839</b>   |
| <b>Launch Vehicle Integration &amp; Test (~5% of Deployment S/C Cost Estimate)</b> | <b>\$3,006,608</b>  | <b>\$5,958,110</b>   | <b>\$6,927,839</b>   |
|  | <b><u>\$69,151,981</u></b>  | <b><u>\$137,036,534</u></b>  | <b><u>\$159,340,294</u></b>  |

**NOTE:** GSE, Environmental Testing, & LV I&T are **NOT PRICE H** estimates, but are derived from PRICE H Spacecraft Bus estimated cost. These are **ROM** estimates included as reminders -- Grass-roots may have better estimates of these costs





# SIRA\_PRICEcost.xls

## Propulsion Module & 16 S/C Detailed Cost Estimate

### Integrated Mission Design Center

IMDC PRICE H Cost Model Summary

Magcon Spacecraft

| Indenture | Title                                   | QTY | Mass  | Total Mass | Estimated Cost | Mode                    |
|-----------|---|-----|-------|------------|----------------|-------------------------|
| 0         | SIRA Study                              | 1   |       |            | \$138,556,777  | System                  |
| 1         | Propulsion Module                       | 1   |       |            | \$19,025,262   | Assembly                |
| 2         | Mechanical Structure Assembly           | 1   |       |            | \$10,785,345   | Assembly                |
| 3         | Propulsion Structure                    | 1   | 25.00 | 25.00      | \$2,987,386    | STRUCTURAL / MECHANICAL |
| 3         | Thrust Tube                             | 1   | 40.00 | 40.00      | \$4,160,055    | STRUCTURAL / MECHANICAL |
| 3         | Propulsion Deck                         | 1   | 15.00 | 15.00      | \$2,097,935    | STRUCTURAL / MECHANICAL |
| 3         | Radials                                 | 1   | 7.00  | 7.00       | \$1,236,979    | STRUCTURAL / MECHANICAL |
| 3         | Mechanical Structure Integration & Test | 1   |       |            | \$302,990      | INTEG & TEST            |
| 2         | Propulsion Assembly                     | 1   |       |            | \$7,708,896    | Assembly                |
| 3         | Fuel Storage Tank                       | 4   | 6.00  | 24.00      | \$1,801,628    | PURCHASED/DETAILED COST |
| 3         | Presssure Tank                          | 1   | 10.00 | 10.00      | \$257,375      | PURCHASED/DETAILED COST |
| 3         | 22N Bi-prop Thrusters                   | 4   | 1.50  | 6.00       | \$1,029,502    | PURCHASED/DETAILED COST |
| 3         | 445N Thrusters                          | 1   | 4.00  | 4.00       | \$643,439      | PURCHASED/DETAILED COST |
| 3         | 2N Thrusters                            | 4   | 0.07  | 0.29       | \$102,950      | PURCHASED/DETAILED COST |
| 3         | Flow Components                         | 1   |       |            | \$1,432,532    | Assembly                |
| 4         | Tank Filters                            | 5   | 0.50  | 2.50       | \$51,475       | PURCHASED/DETAILED COST |
| 4         | Pressure Transducer                     | 3   | 0.08  | 0.24       | \$46,328       | PURCHASED/DETAILED COST |
| 4         | Pressure Regulator                      | 1   | 1.00  | 1.00       | \$38,606       | PURCHASED/DETAILED COST |
| 4         | Fill/Drain Valve                        | 6   | 0.10  | 0.60       | \$38,606       | PURCHASED/DETAILED COST |
| 4         | Latch Valve                             | 4   | 0.50  | 2.00       | \$128,688      | PURCHASED/DETAILED COST |
| 4         | Tubing                                  | 1   | 5.00  | 5.00       | \$854,602      | STRUCTURAL / MECHANICAL |
| 4         | Flow Component Integration & Test       | 1   |       |            | \$274,227      | INTEG & TEST            |
| 3         | Propulsion Design Engineering           | 1   |       |            | \$1,807,796    | DESIGN INTEG            |
| 3         | Propulsion Integration & Test           | 1   |       |            | \$633,673      | INTEG & TEST            |
| 2         | Propulsion Module Integration & Test    | 1   |       |            | \$531,021      | INTEG & TEST            |
| 1         | Spacecraft Bus                          | 16  |       |            | \$118,599,934  | Assembly                |
| 2         | Mechanical Structure Assembly           | 16  |       |            | \$1,766,782    | Assembly                |
| 3         | Upper Deck                              | 16  | 1.25  | 20.00      | \$238,038      | STRUCTURAL / MECHANICAL |
| 3         | Lower Deck                              | 16  | 1.25  | 20.00      | \$238,038      | STRUCTURAL / MECHANICAL |
| 3         | Corner Posts                            | 48  | 1.75  | 84.00      | \$508,507      | STRUCTURAL / MECHANICAL |
| 3         | Close-Out Panels                        | 32  | 0.50  | 16.00      | \$139,820      | STRUCTURAL / MECHANICAL |
| 3         | Misc Hdwr.                              | 16  | 0.18  | 2.88       | \$58,390       | STRUCTURAL / MECHANICAL |
| 3         | Clips, Brackets, Fasteners, etc.        | 16  | 0.18  | 2.88       | \$57,393       | STRUCTURAL / MECHANICAL |
| 3         | Comm Antenna Caging                     | 16  | 0.50  | 8.00       | \$120,302      | STRUCTURAL / MECHANICAL |
| 3         | Solar Array Deployment Mechanism        | 16  |       |            | \$271,031      | Assembly                |
| 4         | Dampers                                 | 32  | 0.25  | 8.00       | \$97,929       | STRUCTURAL / MECHANICAL |
| 4         | Deployment Springs                      | 32  | 0.06  | 1.76       | \$30,783       | STRUCTURAL / MECHANICAL |
| 4         | Solar Array Caging                      | 16  | 0.47  | 7.52       | \$114,826      | STRUCTURAL / MECHANICAL |
| 4         | Deployment Mechanism Integration & Test | 16  |       |            | \$27,493       | INTEG & TEST            |
| 3         | Mechanical Structure Integration & Test | 16  |       |            | \$135,262      | INTEG & TEST            |
|           | .                                       |     |       |            |                |                         |
|           | .                                       |     |       |            |                |                         |
|           | .                                       |     |       |            |                |                         |

